



County of Los Angeles CHIEF EXECUTIVE OFFICE

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WILLIAM T FUJIOKA
Chief Executive Officer

March 2, 2011

To: Mayor Michael D. Antonovich
Supervisor Gloria Molina
Supervisor Mark Ridley-Thomas
Supervisor Zev Yaroslavsky
Supervisor Don Knabe

From: William T Fujioka
Chief Executive Officer

A handwritten signature in black ink, appearing to read "WTF", followed by a stylized flourish.

Board of Supervisors
GLORIA MOLINA
First District

MARK RIDLEY-THOMAS
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

ESTABLISHING YOUTH SELF-SUFFICIENCY AS A COUNTYWIDE GOAL

On March 2, 2010, a motion by Supervisor Antonovich directed the Chief Executive Officer (CEO), in conjunction with the Departments of Children and Family Services (DCFS), Community and Senior Services (CSS), Mental Health (DMH), Probation, Public Social Services (DPSS), the Community Development Commission (CDC), and other affected departments, to report back in 30 days and quarterly thereafter on establishing "self-sufficiency" as a fourth child welfare outcome goal. The 30-day status update was delivered to your Board on April 2, 2010. The first quarterly report was delivered to your Board on July 6, 2010, and the second quarterly report was delivered on October 19, 2010.

On December 7, 2010, your Board adopted a follow-up motion to establish Youth Self-Sufficiency as a Countywide goal and direct the CEO, in conjunction with DCFS, Probation, DMH, DPSS, CSS, CDC, and all other "child and/or youth-serving" departments, to report back in 60 days on:

- 1) A recommended conceptual plan for Countywide integrated youth self-sufficiency service delivery, from birth to age 21, which incorporates the outcome areas of permanency/housing; social and emotional well-being; education; and career/workforce readiness. The plan should include, but not be limited to:
 - (a) identified unique and joint roles/responsibilities for relevant County departments and community partners; and

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- (b) suggested inter-departmental policies/procedures/best practices and administrative measures to track and ensure accountability towards achieving measurable progress in the four self-sufficiency outcome areas;
- 2) Recommendations for pilots to test the merits of integrated self-sufficiency service delivery that include qualitative/quantitative evaluations of results against existing baseline data;
- 3) A strategic planning process for Los Angeles County's AB 12 protocols, with a timeline for implementation by January 2012; and
- 4) Identification of opportunities to leverage and integrate existing funding; and exploration and interpretation of new/forthcoming federal and State revenues that will support Countywide implementation of successful integrated youth self-sufficiency service delivery innovations.

As these two motions build upon each other and are inter-connected, this will serve as the response to both motions.

Integrated Youth Self-Sufficiency Service Delivery Model

An eighteen-member workgroup, consisting of representatives from the CEO, DCFS, CSS, DMH, Probation, DPSS, CDC, Commission for Children and Families, children's advocates, philanthropy, non-profit providers, caregivers, and a former foster youth, began meeting in June 2010 to develop a conceptual framework for ensuring that DCFS and probation youth could successfully transition to adulthood and be considered "self-sufficient," and avoid becoming part of the statistics showing that, upon exiting the system, one-half of these youth are unemployed, one-third are dependent on public assistance, one-quarter are incarcerated, and over one-fifth are homeless.^a The resulting framework, grounded in child development research, asserts that the following four key outcome areas must be addressed in order to successfully prepare youth of all ages for adulthood: permanency/housing, education, career/workforce readiness and social and emotional well-being. The framework, therefore, calls upon frontline County staff, providers and caregivers to help DCFS and probation youth, ages birth to 24 years, achieve success in these four outcome areas from the moment they enter the system, in collaboration with their respective familial and community support systems.

^a Courtney, M., Dworsky, A., Terao, S., Ruth, G., & Keller, T. (2005). Midwest evaluation of the adult functioning of former foster youth. Chicago, IL: Chapin Hall Center for Children, University of Chicago.

An integrated service delivery model is currently being formulated whereby County departments and their partners determine how best to coordinate and streamline child and youth assessment, case planning, implementation of services and supports, and monitoring and follow-up processes in order to create efficiencies that maximize resources, reduce duplication of efforts and workload, and more effectively serve the children and youth in their care (Attachment I). This model will be further developed and operationalized throughout the year in order to properly vet its various components and ensure its viability.

In anticipation of this model being created, several County departments and County-affiliated partners have already embraced the idea of working together more effectively to better prepare DCFS and probation youth for self-sufficiency, and have committed to establishing new partnerships, testing pilot programs and activities, and making policy changes that will help achieve this outcome within existing resources (Attachment II). In addition to the departments named in the December 2010 motion, the Los Angeles County Office of Education, Public Library, Office of Child Care, Department of Parks and Recreation, and the Los Angeles Housing Services Authority have volunteered to participate in this initiative by also establishing partnerships, pilots and policies that promote youth self-sufficiency, and will be integral collaborators in ensuring the initiative's success. In a few instances, your Board offices have also seized the opportunity to create demonstration projects which will improve the services and supports that transition-age youth receive.

Some of the key actions to take place this year (detailed in Attachment II) include:

- 1) Increasing the number of housing options for transition-age youth (Activities A2, A3, A4, K2)
- 2) Improving linkages to workforce training and employment opportunities (Activities B1, B2, B3, B4, B5, C10, E1, E2, F4, H1, H2)
- 3) Implementing Countywide an innovative community-based service delivery model employing Transition Skills Advocates who will train youth and caregivers on how to advocate for, access, and utilize support services that promote self-sufficiency (Activity C5)
- 4) Providing mental health assessments and planning services to every probation youth residing at a juvenile camp (Activity D5)

- 5) Integrating efforts to increase the enrollment of young system children under the age of six in early care and education programs (Activities F1, I1, I3)
- 6) Creating a centralized hub for providing educational information, referrals, and support to all County departments working with youth (Activity G1)
- 7) Engaging families before probation youth are released from camp in order to provide parents with the support they need to help their youth succeed in the community and avoid reentry into the system (Activity J4)

As you can see, the departments have taken responsibility for improving the outcomes for these youth in a very meaningful way. In our discussions with departments in development of these action items, we were clear that all identified actions needed to occur within existing resources through efficiencies and/or improved operational functioning at no loss or harm to current programming.

Input and feedback from youth, caregivers, community partners and other stakeholders will be gathered throughout the year by meeting with and connecting to existing community collaboratives, groups and forums. Additionally, consideration will be given to opportunities to incorporate elements of the Strengthening Families model to working with system-involved families. This approach, which is currently being applied in 36 states, works to promote five Protective Factors within families so that they will be able to effectively parent their children, particularly under stressful circumstances. Research has shown that the presence of these five factors (parental resilience, social connections, knowledge of parenting and child development, concrete support in times of need, and children's social and emotional development) reduce incidents of child abuse and neglect. The States that have adopted this approach have done so at little cost by building the development of these factors into existing programs and resources.

This planning process will also include exploring potential policy recommendations for your Board's consideration in areas such as transportation, County departments' responsibility to this population once they have exited care, and other overarching issues.

DCFS/Probation Youth Development Services Redesign

The DCFS/Probation Youth Development Services (YDS) Redesign Implementation Plan presented to your Board in July 2010 is currently underway (Attachment III). That plan was designed to complement the work of the Youth Self-Sufficiency goal, and is

being modified as necessary to ensure its continued alignment. As part of this implementation, Transition Resource Centers (TRCs) that serve transition-age youth will be evaluated to determine the best practices for meeting the needs of these youth. If, in fact, these TRCs are found to be useful, YDS will explore ways of expanding them within its current budget, in accordance with those best practices.

YDS is also brainstorming ideas for connecting with transition-age youth who could benefit from additional assistance. Promising ideas include establishing a hotline number, using social networking sites, and encouraging the creation of youth-led youth groups. As of January, one such youth-led Youth Council has been formed, and has begun reviewing the Youth Self-Sufficiency conceptual framework. Further, the California State Ombudsman for foster youth has committed to attending one of their upcoming meetings.

AB 12 Strategic Planning Process

The State has begun its three-tiered AB 12 implementation process, which includes a Steering Committee, Coordinating Leadership Team, and five Focus Area Teams. Currently, these entities have started drafting some of the proposed rules and policies which will be shared with the Focus Area Teams and stakeholders for comment and input. Monthly stakeholder meetings will begin in March to share information about the process and vet policy proposals. The State plans on issuing All County Letters and other informational materials by October 2011.

Los Angeles County has a number of representatives that are leading and/or serving on these various Committees/Teams. To ensure that the County is both well-represented and coordinated, the Self-Sufficiency Workgroup is creating an AB 12 subcommittee to be co-chaired by DCFS and the Alliance for Children's Rights, one of the Bill's authors. This committee will begin meeting this month, and will include all of the Statewide AB 12 representatives from the County, members of the Self-Sufficiency Workgroup and other key stakeholders. Their focus will include identifying ways to meet the needs of DCFS and probation youth within existing funding.

Separately, it is important to note that Governor Brown's proposed Fiscal Year 2011-12 Budget includes a Realignment Proposal that would transfer various programs from the State to counties, including Foster Care and Child Welfare Services programs. The proposed realignment of these programs is being carefully assessed for any potential impact on the implementation of AB 12 and other State-mandated programs.

Leverage Existing Resources and Identify New Funding Opportunities

Eighteen County departments and/or County-affiliated agencies across all five County Clusters have completed an estimated funding matrix of programs/services that could potentially serve DCFS and/or probation youth, ages birth to 21 years, help improve their overall well-being and, ultimately, achieve self-sufficiency (Attachment IV). Throughout this planning process, this matrix will be used as a guide for determining how best to utilize and align existing resources in implementing the plan. An example of revenue realignment that is already being explored is between DCFS and the Department of Public Health (DPH) and involves the DCFS Alcohol/Drug Testing Program that serves biological parents and primary caregivers. DCFS is investigating the idea of reallocating \$1.4 million a year in funding for this program to DPH in order to reap some significant programmatic and fiscal benefits, and will be engaging both key internal and external stakeholders in discussions about this potential new collaboration.

Supervisory Districts 1 and 5 are collaborating on a demonstration project that will provide housing to transition-age youth who are homeless or at-risk of becoming homeless within their districts (Attachment II, Activity K2). Each Board Office is contributing \$2.2 million of their Homeless Prevention Initiative funding to support this effort. This funding could potentially leverage other Federal and State revenue streams, depending on the grantees' program design and the services provided.

Creating an Evaluation Mechanism

As reported to your Board on October 5, 2010, the CEO's Service Integration Branch is partnering with the California Department of Social Services and the University of Pennsylvania on a grant received by the Hilton Foundation to conduct an outcomes study on former Los Angeles County DCFS and probation youth to see how they fare after leaving the system. This study will analyze County department service patterns and usage of former system youth who left the County's care between 2002 and 2005, in order to identify possible service redundancies and potential enhancements to improve overall service effectiveness and efficiency. The results of this study should be available this summer.

The National Youth in Transition Database requirements have been implemented within YDS' existing database so that outcome data on transition-age youth up to age 21 can be accurately captured. The outcomes areas now being tracked are: 1) Employment and other sources of income; 2) Educational attainment; 3) Permanent relationships with adults; 4) Housing; 5) High-risk behavior; and 6) Access to health care. As these

mandated outcome areas closely mirror those of the County's youth self-sufficiency initiative, they will significantly help to assess whether or not the County is making real progress in preparing our youth for self-sufficiency and adult success.

As implementation of this initiative is rolled out, activities will be linked to performance indicators so that the outcomes for these youth can be appropriately monitored. Phase 1 of the evaluation will involve measuring the progress of the 55 activities listed in Attachment II against the operational indicators included. Phase II will include linking activities to performance outcome indicators identified through existing processes like DCFS' Quality Services Review (QSR), in order to determine whether or not the partnerships, pilots and policies created through this initiative are effective in improving youth self-sufficiency outcomes. The goals of this initiative closely align with the status indicators detailed in the QSR process: 1a) Safety – Exposure to Harm, 1b) Safety – Harm to Self/Others, 2) Stability, 3) Permanency, 4) Living Arrangement, 5) Physical Health, 6) Emotional Well-being, and 7) Learning and Development, as well as the Core Practice Indicators: 0) Framework for Understanding Needs, 1) Engagement, 2) Voice and Choice, 3) Teamwork, 4) Assessment and Understanding, 5) Long-Term View, 6) Planning, 7) Supports and Services, 8) Intervention Adequacy and 9) Tracking and Adjustment. QSR uses in-depth case reviews, inquires, patterns of indicators, and local focus group and stakeholder interviews to determine what is working and what systemic improvements could be made to achieve better results in the future.

If you have any questions or need additional information, please contact me, or your staff may contact Kathy House, Assistant Chief Executive Officer, at (213) 974-4530 or via e-mail at khous@ceo.lacounty.gov.

WTF:KH
CDM:eb

Attachments (4)

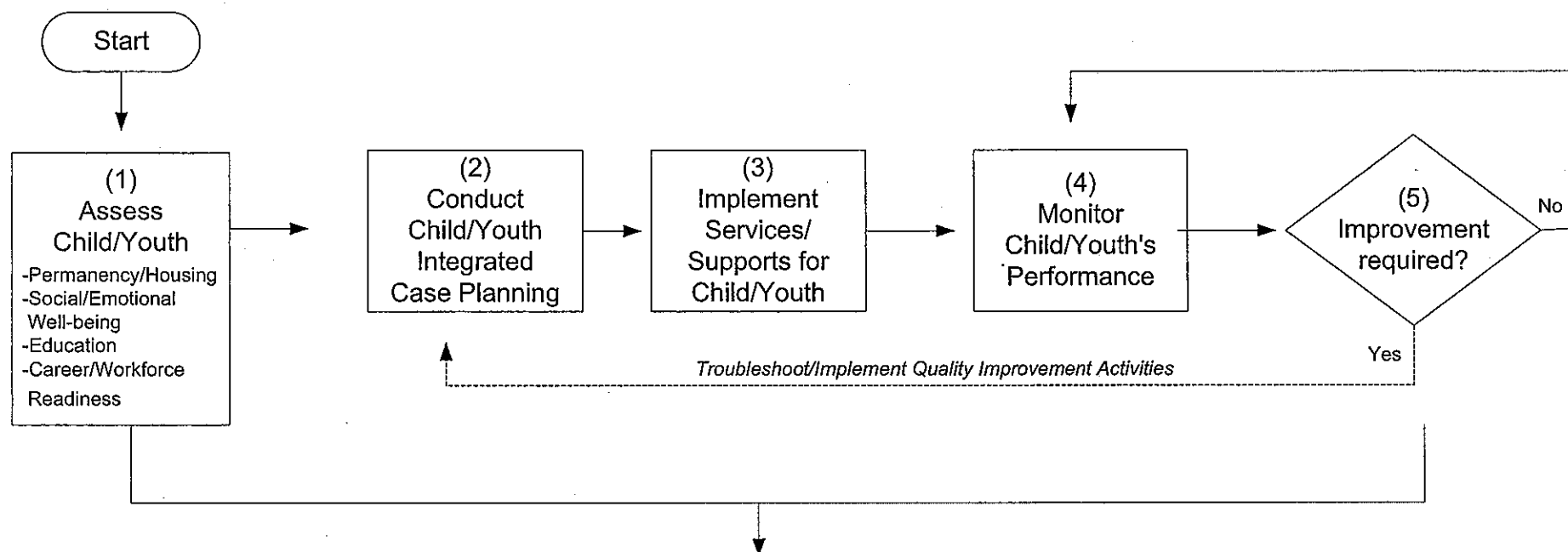
c: Executive Office, Board of Supervisors
 County Counsel
 Children and Family Services
 Commission for Children and Families
 Community Development Commission
 Community and Senior Services
 Office of Education
 Mental Health
 Office of Child Care

Each Supervisor
March 2, 2011
Page 8

Parks and Recreation
Probation
Public Library
Public Social Services

Establishing Youth Self-Sufficiency as a Countywide Goal Board Memo-February 2011

**Self-Sufficiency:
An Integrated Service Delivery Model for
Children and Youth, Ages 0 - 24**



Accountability:

Aggregate Data/Performance Indicators
 Departmental Strategic Plans
 Management Appraisal and Performance Plan Goals
 Quality Assurance & Improvement
 Reporting to Oversight Entities (Federal, State, Board of Supervisors, etc.)

Priority Self-Sufficiency Action Items by Los Angeles County Department/Agency

ATTACHMENT II

					PERMANENCY/HOUSING	SOCIAL/EMOTIONAL WELL-BEING	EDUCATION	CAREER/WORKFORCE READINESS													CDC	CEO	CSS	DCFS	DMH	DPSS	LACOE	LIBRARY	OCC	PARKS/RECREATION	PROBATION						AGES 0-5	AGES 6-11	AGES 12-17	AGES 18-21	AGES 22-24
LEAD DEPT/ AGENCY	SELF-SUFFICIENCY OUTCOME AREAS				ACTIVITIES FOR LEAD DEPARTMENT/AGENCY				COLLABORATIVE COUNTY DEPARTMENTS												OPERATIONAL INDICATOR(S)		CHILDREN/YOUTH AFFECTED					TARGET DATE													
(A) COMMUNITY DEVELOPMENT COMMISSION (CDC)	X				A1) Convene a forum to facilitate the development of partnerships between housing developers and service providers to increase the number of proposals submitted to CDC for service-enriched housing for transition-age youth (TAY)				X	X			X	X										X	Forum held; increased # of proposals submitted to CDC						X	X	3/31/2011								
	X				A2) Issue a Notice of Funds Availability (NOFA) that leverages federal HOME Investment Partnerships Program dollars in order to create additional opportunities for developing housing units for TAY				X																NOFA for TAY housing units issued						X	X	2/28/2011								
	X				A3) Fund four new projects that are currently in development that will create 28 permanent housing units for TAY as well as 200 new transitional shared-bedroom units	X																			# of permanent housing units created						X	X	11/1/2011								
						X																					# of transitional housing units created						X	X	11/1/2011						
	X				A4) Develop a new housing project with ten additional beds that can be leased to a current provider				X																	New 10-bed housing project created						X	X	11/1/2011							
	X				A5) Partner with the Department of Military and Veterans Affairs to, in at least one high-need geographic area, conduct outreach to veterans who are former foster youth and connect them to appropriate housing and support services				X					X												# of veterans who were former foster youth connected to services						X	X	11/1/2011							
(B) COMMUNITY AND SENIOR SERVICES (CSS)				X	B1) Establish CSS as a focal point for the recruitment and referral of Department of Children and Family Services (DCFS) and Probation youth to workforce training and employment services							X	X											X	# of DCFS/Probation youth referred to workforce training and employment services by CSS					X	X	X	11/1/2011								
				X	B2) Work with the Workforce Investment Board's (WIBs) Youth Council to develop and implement a policy that prioritizes and increases system youth's enrollment in Workforce Investment Act (WIA) employment services							X	X				X							X	# of system youth participating in WIA services per policy					X			11/1/2011								
		X	X	X	B3) Enhance partnerships with WIBs, County departments, universities, municipalities, chambers of commerce and community agencies to maximize employment, volunteer, internship and vocational opportunities for DCFS and Probation youth, based on their individual needs and interests							X	X				X							X	# of employment, volunteer, internship and vocational opportunities available to DCFS/Probation youth					X	X	X	11/1/2011								
				X	B4) Increase the number of DCFS and Probation youth participating in CSS' Summer Youth Employment Program and comparable programs							X	X											X	# of DCFS/Probation youth participating in summer employment programs					X			11/1/2011								
				X	B5) Work with the Board of Supervisors to create a policy that earmarks a percentage of County-operated employment/internship opportunities for TAY					X	X															Creation of policy					X	X	X	11/1/2011							

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PERMANENCY/HOUSING SOCIAL/EMOTIONAL WELL-BEING EDUCATION CAREER/WORKFORCE READINESS					CDC CEO CSS DCFS DMH DPSS LACOE LIBRARY OCC PARKS/RECREATION PROBATION															AGES 0-5 AGES 6-11 AGES 12-17 AGES 18-21 AGES 22-24							
LEAD DEPT/ AGENCY	SELF-SUFFICIENCY OUTCOME AREAS				ACTIVITIES FOR LEAD DEPARTMENT/AGENCY	COLLABORATIVE COUNTY DEPARTMENTS															OPERATIONAL INDICATOR(S)	CHILDREN/YOUTH AFFECTED					TARGET DATE
(C) DEPARTMENT OF CHILDREN AND FAMILY SERVICES (DCFS)	X	X	X	X	C1) In one or more DCFS or Probation offices/units, ensure that integrated case planning efforts (like permanency planning conferences or multidisciplinary team meetings) incorporate the four self-sufficiency outcomes	X		X	X	X		X		X		X	# of DCFS or Probation offices incorporating self-sufficiency goals in youth assessments/planning	X	X	X	X		7/31/2011				
	X	X	X	X	C2) Include the self-sufficiency outcome areas in trainings where possible and look for opportunities to incorporate into other Supervising Children's Social Workers (SCSWs), Children's Social Workers (CSWs), new-hire CSWs and caregiver trainings	X		X	X	X		X		X			# of SCSW, CSW, new-hire CSW and caregiver trainings held	X	X	X	X		11/1/2011				
	X	X	X	X	C3) Expand the number of DCFS Youth Permanency Units, subject to approval from the Board of Supervisors; DCFS expects to request this in the third sequence Waiver request				X								# of additional Youth Permanency Units established			X	X		11/1/2011				
	X				C4) Analyze current housing programs offered by DCFS and use findings to redesign any programs requiring changes in scope, structure, service delivery, funding or other areas	X	X		X	X					X	Revised DCFS TAY housing plan			X	X	X	11/1/2011					
	X	X	X	X	C5) Issue a Request for Proposals (RFP) to implement Countywide an innovative community-based service delivery life skills model that employs Transition Skills Advocates (TSAs) to train youth and caregivers to advocate for, access, and utilize support services that promote self-sufficiency				X						X	# of Life Skills Self-Sufficiency contracts issued; # of youth and caregivers served by TSAs			X	X	X	9/1/2011					
		X	X	X	C6) Promote and expand the Gloria Molina Foster Youth Education Program and other programs that provide ongoing support and monitoring of youth academic progress		X		X								# of new program sites			X			9/30/2011				
	X	X	X	X	C7) In at least two DCFS regional offices, develop and implement an electronic referral system to enroll children in early care and education programs				X			X		X			# of DCFS offices with an electronic referral system	X					6/30/2011				
	X	X	X	X	C8) Develop a local system of accountability and compliance to ensure that high-quality Transitional Independent Living Plans (TILPs) and 90-day Transition Plans are completed, in a timely manner, that address the self-sufficiency outcomes for foster and probation youth exiting the system	X		X	X	X	X				X	# of TILPs and 90-day Transition Plans completed in a timely manner that address self-sufficiency goals			X	X		11/1/2011					
	X	X	X	X	C9) Explore the feasibility of amending Group Home and Foster Family Agency contracts to incorporate the four self-sufficiency goals in guiding services currently provided, including an analysis of any potential additional funding needs		X		X						X	Feasibility analysis of caregiver contract amendment	X	X	X	X		11/1/2011					
				X	C10) In collaboration with CSS, develop and implement a referral process to link current and former system youth, ages 14 and older, with internship, volunteer and/or employment opportunities			X	X						X	# of current and former system youth referred by CSS			X	X	X	11/1/2011					

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LEAD DEPT/ AGENCY	SELF-SUFFICIENCY OUTCOME AREAS				ACTIVITIES FOR LEAD DEPARTMENT/AGENCY	COLLABORATIVE COUNTY DEPARTMENTS												OPERATIONAL INDICATOR(S)		CHILDREN/YOUTH AFFECTED					TARGET DATE																			
(D) DEPARTMENT OF MENTAL HEALTH (DMH)		X			D1) Increase TAY's use of outpatient mental health services by offering services in non-clinical settings and by using client advisory groups and peer service extenders to effectively engage youth								X	X							X		X	X	Increased # of TAY using outpatient mental health services					X	X		11/1/2011											
	X	X	X	X	D2) Increase capacity and delivery of a full range of substance abuse services in TAY drop-in centers by piloting a new evidenced-based model, "Seeking Safety"									X											# and scope of substance abuse services delivered in each TAY drop-in center					X	X		11/1/2011											
		X			D3) Cross-train DCFS, DMH and Probation juvenile camp staff on how to appropriately respond to, address, and manage youths' mental health issues								X	X									X	# of cross-trainings held with DCFS, DMH and Probation staff	X	X	X	X				11/1/2011												
		X			D4) Increase use of aftercare mental health services by youth exiting juvenile camps through offering immediate linkages to mental health supports and providing case management services for a period of three months post-release										X								X	# of youth utilizing aftercare mental health services; # of youth receiving case management services post-release				X	X			1/1/2011												
		X			D5) Provide mental health consultation and planning services to children, youth and their families through participation in initial assessments and ongoing Multidisciplinary Team (MDT) meetings held at juvenile camps									X									X	Participation of mental health staff in assessment and MDT meetings				X	X			1/1/2011												
	X	X			D6) Provide specialized training to foster and relative caregivers of DCFS and/or probation youth on the importance of attachment, developmental milestones, and other mental health topics, as appropriate								X	X										X	# of specialized trainings offered to foster and relative caregivers	X	X	X	X				11/1/2011											
	X	X	X		D7) Provide specialized training to early care/education and mental health providers working with young DCFS children on attachment, engagement, strengths/needs-based approaches, and developmental milestones in order to increase their capacity to respond to children who have experienced trauma and/or have special emotional needs due to child abuse and neglect								X	X								X	# of trainings held	X									11/1/2011											
(E) DEPARTMENT OF PARKS AND RECREATION		X	X	X	E1) Create partnerships with local community-based organizations, colleges and universities to provide support services for the Department of Parks and Recreation's Youth Worker program, which promotes healthy personal, social, academic and career development				X	X				X	X					X	X		X	X	# of partnerships created				X	X	X			7/30/2011										
	X	X	X	X	E2) In at least one of the Department's service areas with high numbers of DCFS/Probation youth, ages 14 and older, pilot an enhanced version of the Youth Worker program resulting from the partnerships created in Activity E1 above				X	X				X	X					X	X		X	X	# of enhanced Youth Worker programs implemented				X	X	X			11/1/2011										
		X	X	X	E3) With the Public Library and Office of Child Care, convene a forum with after-school program providers to identify opportunities to increase the enrollment of system youth in educationally-enriching activities during non-school hours		X			X				X	X	X	X	X					X	X	After-school program provider forum held		X	X						7/30/2011										

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PERMANENCY/HOUSING SOCIAL/EMOTIONAL WELL-BEING EDUCATION CAREER/WORKFORCE READINESS					CDC CEO CSS DCFS DMH DPSS LACOE LIBRARY OCC PARKS/RECREATION PROBATION											AGES 0-5 AGES 6-11 AGES 12-17 AGES 18-21 AGES 22-24								
LEAD DEPT/ AGENCY	SELF-SUFFICIENCY OUTCOME AREAS				ACTIVITIES FOR LEAD DEPARTMENT/AGENCY	COLLABORATIVE COUNTY DEPARTMENTS											OPERATIONAL INDICATOR(S)	CHILDREN/YOUTH AFFECTED					TARGET DATE	
(F) DEPARTMENT OF PUBLIC SOCIAL SERVICES (DPSS)		X	X	X	F1) Develop and implement a referral protocol that connects the children of CalWORKs/Cal-Learn participants who are under the supervision of DCFS and/or Probation with licensed early education programs				X		X			X		X	Referral protocol to connect CalWORKs/Cal-Learn participants with early education programs	X						11/1/2011
	X	X	X	X	F2) Link, where appropriate, current and former DCFS/Probation youth with CalWORKs/Greater Avenues for Independence (GAIN) services to help them achieve economic stability				X		X					X	# of current and former DCFS/Probation youth using CalWORKs/GAIN services			X	X	X	11/1/2011	
	X	X	X	X	F3) Assist eligible TAY obtain the economic support they are entitled to by providing automatic Medi-Cal coverage for one year after exiting the system and helping with the redetermination process, facilitating their CalFresh applications, connecting homeless TAY to the General Relief (GR) Housing Subsidy Program, customizing job preparation, and providing GR participants with criminal record expunging, transportation, SSI advocacy, and Cal-Learn assistance				X		X					X	# of TAY accessing these services				X	X	11/1/2011	
		X		X	F4) Create increased access to internships and skilled job opportunities for TAY participating in GR/General Relief Opportunities for Work (GROW) through the Self Initiated Program (SIP) process				X	X		X					X	# of TAY participating in internships/jobs through the GR/GROW SIP process				X	X	11/1/2011
(G) LOS ANGELES COUNTY OFFICE OF EDUCATION FOSTER YOUTH SERVICES (FYS)		X	X		G1) Serve as the central hub for providing educational information, referrals, and support to all County departments working with youth		X	X	X	X	X	X	X	X	X	X	Creation of centralized information and referral capacity; # of requests processed	X	X	X				11/1/2011
		X	X	X	G2) Implement a case management pilot that co-locates Foster Youth Services (FYS) staff in at least five DCFS or Probation regional offices to provide education consultation services during multi-disciplinary team case planning meetings and help implement educational objectives				X			X				X	# of regional offices housing FYS staff; # of planning meetings including FYS staff		X	X			11/1/2011	
			X		G3) Increase the capacity and use of FYS tutoring services and resources to serve greater numbers of system youth, ages 10-18, and evaluate the effect of these services on youth academic achievement				X			X	X			X	# of system youth using FYS tutoring services; # with improved academic achievement		X	X			11/1/2011	
(H) PUBLIC LIBRARY				X	H1) Develop and implement a hiring policy that gives priority to DCFS/Probation youth who apply for employment in the County Library Page program				X				X			X	Hiring policy developed; # of system youth serving in Page program			X	X		11/1/2011	
		X		X	H2) Offer unpaid internship opportunities for DCFS/Probation youth who are interested in volunteering their services, and match these youth with management personnel who can serve as mentors/role models				X				X			X	# of DCFS/Probation youth participating in Library internship opportunities			X	X		11/1/2011	

Priority Self-Sufficiency Action Items by Los Angeles County Department/Agency

ATTACHMENT II

					PERMANENCY/HOUSING SOCIAL/EMOTIONAL WELL-BEING EDUCATION CAREER/WORKFORCE READINESS																					
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LEAD DEPT/ AGENCY		PERMANENCY/HOUSING SOCIAL/EMOTIONAL WELL-BEING EDUCATION CAREER/WORKFORCE READINESS				ODC CEO CSS DCFS DMH DPSS LACOE LIBRARY OCC PARKS/RECREATION PROBATION														AGES 0-5 AGES 6-11 AGES 12-17 AGES 18-21 AGES 22-24				
		SELF-SUFFICIENCY OUTCOME AREAS				COLLABORATIVE COUNTY DEPARTMENTS														OPERATIONAL INDICATOR(S)	CHILDREN/YOUTH AFFECTED			
(K) LOS ANGELES HOUSING SERVICES AUTHORITY (LAHSA)	X				K1) Help connect qualified families of DCFS and/or Probation children/youth who are homeless or at-risk of becoming homeless to the Homelessness Prevention and Rapid Re-housing Program (HPRP) in order to provide housing support and improve their ability to be reunified with their children/youth		X										# of homeless and at-risk families connected to HPRP					X	X	11/1/2011
	X				K2) As part of the Homeless Prevention Initiative, issue and administer an RFP for serving homeless TAY or TAY at risk of becoming homeless in Supervisorial Districts 1 and 5	X	X										Performance-based RFP issued					X	X	3/31/2011
	X				K3) Identify best-practice housing models in other jurisdictions for TAY and incorporate these practices into local program design elements		X										Incorporation of best practices in LAHSA RFPs					X	X	11/1/2011
	X				K4) Collaborate with the Housing Authority of the City of Los Angeles (HACLA) to inventory the support services that are either in their development pipeline or are currently operational in housing developments for TAY		X										Inventory of support services in HACLA TAY housing projects					X	X	11/1/2011

Youth Development Services Redesign Implementation Plan

1. Expedite check request processing
 - Work with Chief Executive Office (CEO) and Auditor-Controller
 - Set a policy for ensuring this process becomes institutionalized
2. Create Youth Councils at each Transition Resource Center (TRC) and/or other geographically desirable locations
 - Work with California Youth Connection (CYC) and Foster Care Alumni Association (FCAA) on establishing
 - Pilot at least one Youth Council
3. Create a policy for expanding the comprehensive case planning process to include the five overarching goals within the planning process
 - Start with Permanency Planning Conferences, Transition Conferences and other non-emergency meetings
 - Nina Powell-McCall to create language
4. Enforce the accountability for Transitional Independent Living Plan (TILP) completion through Supervising Children's Social Workers and include TILPs as part of the Quality Services Review
 - Department of Children and Family Services (DCFS) to determine
 - Create a template for the TILP Standard against which the quality of TILPs should be measured; the inclusion of youth in the completion of TILPs must be a part of this Standard
 - Review the current TILP training and modify as necessary
5. Ensure the ability to meet the immediate financial needs of youth
 - Completed for Fiscal Year (FY) 2009-10
 - Begin planning for FY 2010-11 to address the projected budget shortfall
 - Convene a meeting with CEO budget analysts and key partners to develop a contingency plan if the State budget is not signed or gets cut
6. Ensure that the Youth Development Services (YDS) budget is proactive
 - Needs to be informed by Youth Councils and program evaluation data (after Youth Councils are formed)
 - Schedule regular Independent Living Program (ILP) budget meetings to:
 - Discuss both immediate budgetary concerns and future planning on an ongoing basis
 - Review the line item budget and make recommendations about discretionary funding
 - Discuss upcoming contracts before they are renewed or extended
 - Review outcome data on existing contracts
 - Review the Budget Status Report on a quarterly basis
 - Prioritize budget according to age and types of services as appropriate
 - Schedule meetings before any milestone dates of when proposed recommendations need to be completed by

7. Ensure that at least 20 percent of YDS funds are unencumbered and can be used as discretionary funding (review annually)
 - o Rhelda Shabazz to provide information regarding budgetary legal restrictions
 - o Kathy House to research amending contract language to allow delegated authority
8. Evaluate Transitional Housing Placement Program to determine the necessity for future funding
 - o To be conducted by the CEO/DCFS
9. Explore the feasibility of transferring the administration of housing programs out of DCFS
 - o CEO to conduct cost-analysis
 - o Complete provider interest survey (Los Angeles Homeless Services Authority)
 - o Need to ensure that there is not a reduction in current bed capacity nor a disruption in service provided to youth
 - o Need to ensure that service levels remain equal to or better than they are currently
 - o Explore opportunities to create scattered site housing through Notice of Funds Availability processes
 - o Identify contracting deadlines
10. Increase outstationed YDS staff into department regional offices and the existing nine TRCs
 - o Robby Odom to provide staffing list
 - o Robby Odom to compile data on number of youth served per TRC
 - o Robby Odom to compile data on breakdown of youth by age per regional office
 - o Robby Odom and Michael Verner to compile list of current YDS staff mandates
11. Explore the feasibility of centralizing contracting, auditing and finance functions into the larger respective department sections
 - o To occur in conjunction with YDS staffing decisions
12. Build the capacity of all nine existing TRCs to become full service, one-stop shops with the ability to access services from multiple County agencies
 - o CEO Real Estate Division to review the existing agreements
 - o Discuss resource allocation with other County Departments
13. Utilize Youth Councils to deliver peer-based life skills workgroups at the TRCs
 - o Need to allocate funds for refreshments, staffing, miscellaneous costs
 - o Work with private partners to identify funds
 - o Work with CYC and FCAA to develop the structure
14. Explore the feasibility of utilizing alternative life skills models and multiple tracks for service delivery (including home settings and natural environments)
 - o Use of transition advocates
 - o Providing a higher teen-rate pay for caregivers
 - o Working with caregivers to teach life skills at home
 - o Explore models allowing for more youth to be served and with greater consistency
 - o Rhelda Shabazz to provide ideas of providing life skills using a model similar to family preservation
 - o Create a workgroup co-chaired by the Children's Commission and Public Counsel to develop a plan for delivering services for next FY
 - Plan will incorporate input from stakeholders

15. Ensure YDS has a comprehensive database that tracks contacts and services provided to each youth
 - Analyze existing fields and any missing data
 - Align with National Youth In Transition Database and other data mandates
 - Explore linkages to other existing systems
16. Train workers and caregivers on the unique needs of teenagers
 - Incorporate into existing Foster and Kinship Education Programs for caregivers
 - Incorporate into existing departmental staff trainings

Los Angeles County Programs Potentially Serving DCFS/Probation Youth Ages 0-21

ATTACHMENT IV

AGENCY	PROGRAM	ELIGIBILITY REQUIREMENTS	ELIGIBLE SERVICE CATEGORY X (currently provide) ; O (could provide)				FUNDING SOURCE (\$) FY 2009-10			BUDGET INFORMATION (\$)					BUDGET REQUIREMENTS	
			Health & Well-Being	Education/Workforce Readiness	Economic (jobs/inc, financial literacy)	Housing	State	Federal	Other	FY 2008-09 Budget	FY 2008-09 Actual	FY 2009-10 Budget	FY 2009-10 Projected	FY 2009-10 Unused Funds (N-M)	MOE/Match	Cap Allocation (Y/N)
Arts Commission	Arts for All: A Countywide initiative that provides policy changes and educational initiatives to institutionalize arts education in dance, music, theatre, and the visual arts for all public school students in grades K-12.	6-12th graders	X					X	X	632,000	632,000	814,000	843,000			
Community Development Commission (CDC)	City of Industry Special Needs Set-Aside (Capital Development): Per state law, 20 percent of the City of Industry's tax-increment funds are set aside to build affordable housing. Because the City of Industry has no zoning for housing, funding is used to create new housing projects within a 15-mile radius of the city's borders. Special Needs housing must set aside 35 percent of the units to serve specific special needs populations earning at or less than 50% of the Los Angeles County median income, inclusive of transitional & permanent housing for TAY.	Ages 18-25; must be homeless or at risk of homelessness; emancipated from dependency/delinquency systems; been in or leaving long-term institutional care; or experienced first psychotic break; geographically limited to 15-mile radius of the City of Industry				X			See Endnote (1a)	See Endnote (1a)	See Endnote (1a)	See Endnote (1a)	See Endnote (1a)		n/a	n/a
CDC	CDBG - Peace4Kids: Through educational courses, activities, field trips, life skills and mentorship, Peace4Kids (a non-profit agency) assists youth in developing the skills needed to become self-sufficient adults. Foster and at-risk youth learn conflict resolution, self-expression, health and hygiene, and social skills. Through its Emancipation Services Program, Peace4Kids provides support and services to current and former foster youth between the ages 12-24 that enable them to access the most basic and vital of community services, during the years before and after emancipation.	Current and former foster youth between the ages of 12-24	X	X	X			X		15,000	15,000	30,000	30,000		n/a	n/a
CDC	Emancipated Youth	Ages 18-24; no permanent family; low income	X	X	X	X		X		19,000	17,873	20,000	19,004		N	N
CDC	Emergency Shelter Fund (ESF)	Various				X			See Endnote (1b)	See Endnote (1b)	See Endnote (1b)	See Endnote (1b)	See Endnote (1b)		n/a	n/a
CDC	HOME (Capital Development)	Various				X		See Endnote (1c)		See Endnote (1c)	See Endnote (1c)	See Endnote (1c)	See Endnote (1c)		n/a	n/a
CDC	Juvenile Justice Crime Prevention Act (JJCPA)	Ages 14-18; low income	X	X	X	X	X			575,293	360,223	480,793	435,000		N	N
CDC	HHPF Union Rescue Mission (See Endnotes 1d & 1e)	Homeless	X	X	X	X			X			1,853,510	1,466,604		n/a	n/a
CDC	HHPF City of Pomona (See Endnotes 1d & 1e)	Homeless	X	X	X	X			X		0	913,975	139,927		n/a	n/a
CDC	HHPF Mental Health of America LA - Long Beach (See Endnote 1d)	Homeless	X	X	X	X			X			1,340,047	267,925		n/a	n/a
CDC	HHPF Mental Health of America LA - Antelope Valley (See Endnote 1d)	Homeless	X	X	X	X			X			900,000	289,954		n/a	n/a

AGENCY	PROGRAM	ELIGIBILITY REQUIREMENTS	ELIGIBLE SERVICE CATEGORY X (currently provide) ; O (could provide)				FUNDING SOURCE (S) FY 2009-10			BUDGET INFORMATION (\$)					BUDGET REQUIREMENTS	
			Health & Well-Being	Education/Workforce Readiness	Economic (jobs/inc, financial literacy)	Housing	State	Federal	Other	FY 2008-09 Budget	FY 2008-09 Actual	FY 2009-10 Budget	FY 2009-10 Projected	FY 2009-10 Unused Funds (N-M)	MOE/Match	Cap Allocation (Y/N)
CDC	HHPF OPCC (See Endnotes 1d & 1e)	Homeless	X	X	X				X			1,200,000	657,174		n/a	n/a
CDC	HHPF So. Calif. Alcohol and Drug Abuse Program (See Endnotes 1d & 1e)	Homeless	X			X			X			1,679,472	218,485		n/a	n/a
CDC	HHPF Special Services Group (See Endnotes 1d & 1e)	Homeless	X	X	X	X			X			1,800,000	575,696		n/a	n/a
Community Senior Services (CSS)	ARRA Adult- One time only funds	An adult of at least 18 years of age; Legal proof of eligibility to work in the United States.		X	X			X		-	-	6,428,170	6,248,170			
CSS	ARRA Dislocated Worker- One time only funds	Must be terminated or laid off; received a notice of termination or layoff from employment; the employer has made a general announcement that the facility will close within 180 days; eligible for or has exhausted unemployment benefits; or has been employed but is not eligible for unemployment benefits due to insufficient earnings or having performed services for an employer that is not covered under State unemployment compensation law; and is unlikely to return to a previous industry or occupation; is a displaced homemaker.		X	X			X		0	0	11,136,697	11,136,697			
CSS	WIA Dislocated Worker	Must be terminated or laid off; received a notice of termination or layoff from employment; the employer has made a general announcement that the facility will close within 180 days; eligible for or has exhausted unemployment benefits; or has been employed but is not eligible for unemployment benefits due to insufficient earnings or having performed services for an employer that is not covered under State unemployment compensation law; and is unlikely to return to a previous industry or occupation; is a displaced homemaker.		X	X			X		10,580,984	10,580,984	11,424,936	11,424,936			

AGENCY	PROGRAM	ELIGIBILITY REQUIREMENTS	ELIGIBLE SERVICE CATEGORY: X (currently provide) ; O (could provide)				FUNDING SOURCE (\$) FY 2009-10			BUDGET INFORMATION (\$)					BUDGET REQUIREMENTS	
			Health & Well-Being	Education/Workforce Readiness	Economic (Jobs/inc, financial literacy)	Housing	State	Federal	Other	FY 2008-09 Budget	FY 2008-09 Actual	FY 2009-10 Budget	FY 2009-10 Projected	FY 2009-10 Unused Funds (N-M)	MOE/Match	Cap Allocation (Y/N)
CSS	WIA Dislocated Worker (includes Governor's Stimulus funds)	Must be terminated or laid off; received a notice of termination or layoff from employment; the employer has made a general announcement that the facility will close within 180 days; eligible for or has exhausted unemployment benefits; or has been employed but is not eligible for unemployment benefits due to insufficient earnings or having performed services for an employer that is not covered under State unemployment compensation law; and is unlikely to return to a previous industry or occupation; is a displaced homemaker.		X	X			X		9,614,927	9,614,927	0	0			
CSS	Workforce Investment Act (WIA) Formula Adult	An adult of at least 18 years of age; Legal proof of eligibility to work in the United States.		X	X			X		10,259,038	10,259,038	11,021,749	11,021,749			
CSS	Workforce Investment Act (WIA) Formula Youth	Youth, ages 14 to 24, who: (1) Receive public assistance or meet FPL, and (2) Is one or more of the following: (a) Deficient in basic literacy; (b) A school dropout; (c) Homeless; (d) A foster child; (e) Pregnant or parenting; (f) An offender; (g) Requires additional assistance to complete an education program or to secure and hold employment and has either personal, social, and/or educational disabilities.		X	X			X		10,580,984	10,580,984	11,424,936	11,424,936			
DA	Abolish Chronic Truancy (ACT): Places hearing officers in elementary schools to work with administrators, teachers, parents, and students to intervene at the very beginning of the truancy cycle.	Limited to participating school districts and contingent upon available resources/funding.	X	X				X	X	\$ 1,202,587	\$ 1,202,587	\$ 1,204,679	\$ 1,204,679			
Department of Beaches and Harbors (DBH)	Ocean Sports Camp	Ages 7-14, swim test, fees or low income for financial aid	X	X						19,000	17,213	19,000	19,185		100% NCC	N
DBH	Ocean-Safety Day	Ages 7-17, school enrollment	X	X						318,000	294,836	318,000	328,625		100% NCC	N
DBH	Sailing Camp	Ages 11-17, swim test, fees or low income for financial aid	X	X						28,000	25,619	28,000	28,555		100% NCC	N
DBH	Surf Camp	Ages 11-17, swim test, fees or low income for financial aid	X	X						18,000	16,449	18,000	18,334		100% NCC	N

AGENCY	PROGRAM	ELIGIBILITY REQUIREMENTS	ELIGIBLE SERVICE CATEGORY X (currently provide) ; O (could provide)				FUNDING SOURCE (\$): FY 2009-10			BUDGET INFORMATION (\$)					BUDGET REQUIREMENTS	
			Health & Well-Being	Education/Workforce Readiness	Economic (Jobs/inc. financial literacy)	Housing	State	Federal	Other	FY 2008-09 Budget	FY 2008-09 Actual	FY 2009-10 Budget	FY 2009-10 Projected	FY 2009-10 Unused Funds (N-M)	MOE/Match	Cap Allocation (Y/N)
Department of Children and Family Services (DCFS)	DMH Housing	Transitional housing for ILP eligible TAY ages 18-21 with an Axis I diagnosis	X			X	X	X		1,200,000	765,000	435,000	435,000			
DCFS	Gramercy House (Transitional Housing Program)	Youth ages 18-24 who are pregnant and/or parenting at least one child under 5 years of age (some of which may be former foster youth).				X	X			100,000	100,000	100,000	100,000			
DCFS	Los Angeles Homeless Services Authority (LAHSA)	Transitional Housing Programs (10) located Countywide that specialize in transitional housing for Independent Living Program (ILP) eligible former foster youth				X	X	X		2,133,376	2,133,376	2,133,376	2,133,376			
DCFS	Transitional Housing Program - Plus (THP+)	THP-Plus is a transitional housing opportunity for former foster (DCFS/Probation) youth; from 18 years of age and under 24 years of age. These youth must have aged out from the child welfare system and are at risk of homelessness.				X	X			2,566,000	2,566,000	2,255,000	2,422,000			
DCFS	Transitional Housing Program (THP) for Homeless Young People	Employment based program for Transitional Age Youth, ages 18 up to 22 (youth must be admitted before 22nd birthday). Former Former Foster/Probation youth live in 1 or 2 bedroom apts. located throughout LA County; youth are assigned a Case Manager who assists with employment, education, and life skill needs; youth may remain in the program up to 18 months.				X	X	X		5,335,431	5,007,224	4,734,000	4,600,000			
Department of Health Services (DHS)	Juvenile Court Health Services (JCHS)	Children and youth in Probation Dept. detention and residential facilities	X				X		X	35,683,000	33,144,141	34,110,000	34,631,000		N/A	N/A
DHS	Medical Hub Clinics	Referral by DCFS (DCFS-involved child)	X				X		X	6,820,000	5,255,689	8,248,000	7,454,634		N/A	N/A
Department of Mental Health Services (DMH)	TAY - Drop In Centers	Provide temporary safety and basic supports for (SED) and (SPMI) TAY who are living on the streets.	X				X			500,000	372,796	500,000	500,000		100% St.	N
DMH	TAY - Emergency Housing	Serves the immediate and urgent housing needs of the SED and SPMI TAY population.	X				X			605,000	760,495	605,000	605,000		100% St.	N

AGENCY	PROGRAM	ELIGIBILITY REQUIREMENTS	ELIGIBLE SERVICE CATEGORY X (currently provide) ; O (could provide)				FUNDING SOURCE (\$): FY 2009-10			BUDGET INFORMATION (\$)					BUDGET REQUIREMENTS	
			Health & Well-Being	Education/Workforce Readiness	Economic (jobs/inc, financial literacy)	Housing	State	Federal	Other	FY 2008-09 Budget	FY 2008-09 Actual	FY 2009-10 Budget	FY 2009-10 Projected	FY 2009-10 Unused Funds (N-M)	MOE/Match	Cap Allocation (Y/N)
DMH	TAY - FCCS	FCCS are direct mental health interventions serving SED/SPMI TAY with less intensive illness but more difficult to engage in Mental Health services.	X	O			X	X	X	527,515	441,230	6,011,764	to verify		48% St; 54% Fe.	N
DMH	TAY - FSP	FSP offers TAY age 16-25 intensive services with staff available 24/7 to help youth with SED/SPMI; it is an enrollment based program.	X	O		X	X	X		25,765,712	21,476,790	26,427,584	22,408,391		64% St; 36% Fe.	Y
DMH	TAY - Housing	Assisting the SED TAY who faced multiple barriers securing permanent housing.				X	X			1,111,205	1,256,976	1,119,458	579,413		100% St.	N
DMH	TAY - Navigation	Assisting SED/SPMI youth with navigating through the various human services systems to achieve effective linkages to needed mental health, housing, and other essential services.	X	O			X			2,095,707	2,010,587	2,113,876	2,584,588		100% St.	N
DMH	TAY - PEI Plan	Provide SED/SPMI TAY the essential Mental Health Services who can benefit from short-term treatment intervention using evidence-based practices (EBP).	X	O			X	X				2,396,267	3,089,027		59% St; 41% Fe.	N
DMH	TAY - Probation Camp	Ages 16-20 who are residing in Probation Camps; particularly TAY with SED, SPMI, those with co-occurring substance disorders and/or those who have suffered trauma.	X	O			X			3,714,313	1,507,968	4,076,980	1,161,733		100% St.	N
DPH (Substance Abuse Prevention & Control)	Alcoholism Council of Antelope Valley/NCA: Substance abuse treatment services; referrals to housing and may refer jobs for TAY; mentoring and referral to ancillary services	Ages 12-17; TAY 18-21; Court referred and self referred high risk youth/substance abuse	X	X				X	X	102,345	102,345	102,345	102,345			Y
DPH (Substance Abuse Prevention & Control)	Asian American Drug Abuse Program, Inc: Substance abuse treatment services; referrals to housing and may refer jobs for TAY; mentoring and referral to ancillary services	Ages 12-17; TAY 18-21; Court referred and self referred high risk youth/substance abuse	X	X				X	X	633,128	633,128	633,128	633,128			Y
DPH (Substance Abuse Prevention & Control)	Asian American Drug Abuse Program, Inc: Substance abuse treatment services; referrals to housing and may refer jobs for TAY; mentoring and referral to ancillary services	Residential Program - Ages 12-17; TAY 18-21; Court referred and self-referred high risk youth/substance abuse	X	X		X		X	X	1,005,100	941,153	989,150	989,150			Y
DPH (Substance Abuse Prevention & Control)	Behavioral Health Services, Inc: Substance abuse treatment services; referrals to housing and may refer jobs for TAY; mentoring and referral to ancillary services	Ages 12-17; TAY 18-21; Court referred and self-referred high risk youth/substance abuse	X	X				X	X	268,619	229,221	268,619	170,585			Y

AGENCY	PROGRAM	ELIGIBILITY REQUIREMENTS	ELIGIBLE SERVICE CATEGORY X (currently provide) ; O (could provide)				FUNDING SOURCE (S) FY 2009-10			BUDGET INFORMATION (\$)					BUDGET REQUIREMENTS	
			Health & Well-Being	Education/Workforce Readiness	Economic (jobs/inc. financial literacy)	Housing	State	Federal	Other	FY 2008-09 Budget	FY 2008-09 Actual	FY 2009-10 Budget	FY 2009-10 Projected	FY 2009-10 Unused Funds (N-M)	MOE/Match	Cap Allocation (Y/N)
DPH (Substance Abuse Prevention & Control)	CA Hispanic Commission on Alcohol and Drug Abuse, Inc: Substance abuse treatment services; referrals to housing and may refer jobs for TAY; mentoring and referral to ancillary services	Ages 12-17; TAY 18-21; Court referred and self referred high risk youth/substance abuse	X	X				X	X	204,890	204,890	204,890	204,890			Y
DPH (Substance Abuse Prevention & Control)	CA Hispanic Commission on Alcohol and Drug Abuse, Inc: Substance abuse treatment services; referrals to housing and may refer jobs for TAY; mentoring and referral to ancillary services	Residential Program - Ages 12-17; TAY 18-21; Court referred and self referred high risk youth/substance abuse	X	X		X		X		301,145	233,513	296,365	281,795			Y
DPH	California Childrens Services (CCS)	Children/youth under age 21 who live in Los Angeles County and meets medical and financial eligibility requirements	X	O	O	O	X	X	X	45,588,784	45,273,698	47,300,801	47,300,801		94% St; 6% NCC	Y
DPH	CDCP-Immunization Program	If VFC eligible, ages 0-18; otherwise, no eligibility requirements.	X				X	X		442,035	442,035	454,920	454,920			N
DPH (Substance Abuse Prevention & Control)	Child and Family Center: Substance abuse treatment services; referrals to housing and may refer jobs for TAY; mentoring and referral to ancillary services	Ages 12-17; TAY 18-21; Court referred and self referred high risk youth/substance abuse	X	X				X	X	144,081	144,081	144,081	144,081			Y
DPH	Child Health & Disability Prog (CHDP)	Medi-Cal recipients (ages 0-21) enrolled in Medi-Cal Managed Care Plans are eligible for health exams; Non Medi-Cal eligible children (ages 0-19) with family ≤ 200% FPL; Children in Headstart, State Preschool programs, and Foster Care.	X				X	X		5,510,639	5,510,639	5,172,653	5,172,764			Y
DPH (Substance Abuse Prevention & Control)	Children's Hospital of Los Angeles: Substance abuse treatment services; referrals to housing and may refer jobs for TAY; mentoring and referral to ancillary services	Ages 12-17; TAY 18-21; Court referred and self referred high risk youth/substance abuse	X	X				X	X	299,966	299,966	299,966	299,966			Y
DPH (OAPP)	CHLA / Tranny Rockstar	Ages 12-24, Transgender	X					X				142,000	142,000		50%St	
DPH (OAPP)	Long Beach DHHS / GEMS	Ages 12-24, Female	X						X			127,800	127,800			
DPH (OAPP)	In the Meantime Men's Group/NIA Project	Ages 12-24 gay-identified male; African-American focus	X						X			183,000	183,000			
DPH (OAPP)	Special Services for Groups/Peer Empowering Peers	Ages 12-24 gay-identified male; Asian/Pacific Islander focus	X						X			100,800	100,800			
DPH (OAPP)	Valley Community Clinic/ Teen 411	Ages 12-24, Female	X						X			100,800	100,800			
DPH (OAPP)	Whittier Rio Hondo AIDS Project Mpowerment	Ages 12-24, gay-identified male	X						X			112,800	112,800			

AGENCY	PROGRAM	ELIGIBILITY REQUIREMENTS	ELIGIBLE SERVICE CATEGORY X (currently provide) ; O (could provide)				FUNDING SOURCE (\$): FY 2009-10			BUDGET INFORMATION (\$)					BUDGET REQUIREMENTS	
			Health & Well-Being	Education/Workforce Readiness	Economic (Jobs/inc, financial literacy)	Housing	State	Federal	Other	FY 2008-09 Budget	FY 2008-09 Actual	FY 2009-10 Budget	FY 2009-10 Projected	FY 2009-10 Unused Funds (N-M)	MOE/Match	Cap Allocation (Y/N)
DPH (Substance Abuse Prevention & Control)	Didi Hirsch Psychiatric Service: Substance abuse treatment services; referrals to housing and may refer jobs for TAY; mentoring and referral to ancillary services	Ages 12-17; TAY 18-21; Court referred and self-referred high risk youth/substance abuse	X	X				X	X	288,128	279,304	288,128	285,191			Y
DPH (Substance Abuse Prevention & Control)	Helpline Youth Counseling, Inc: Substance abuse treatment services; referrals to housing and may refer jobs for TAY; mentoring and referral to ancillary services	Ages 12-17; TAY 18-21; Court referred and self referred high risk youth/substance abuse	X	X				X	X	255,648	255,648	255,648	255,648			Y
DPH	Nurse Family Partnership (NFP)	Females pregnant for the first time; less than 28 weeks pregnant.	X	X	X		X	X	X	2,000,000	2,000,000	3,288,304	8,288,304			Y & N
DPH (Substance Abuse Prevention & Control)	Pacific Clinics: Substance abuse treatment services; referrals to housing and may refer jobs for TAY; mentoring and referral to ancillary services	Ages 12-17; TAY 18-21; Court referred and self referred high risk youth/substance abuse	X	X				X	X	393,267	332,570	393,267	313,564			Y
DPH (Substance Abuse Prevention & Control)	Phoenix Houses of Los Angeles, Inc: Substance abuse treatment services; referrals to housing and may refer jobs for TAY; mentoring and referral to ancillary services	Residential Program - Ages 12-17; TAY 18-21; Court referred and self referred high risk youth/substance abuse	X	X		X		X	X	1,914,524	1,829,224	1,884,142	1,874,357			Y
DPH	STD screening at Title X Family Planning Clinics and school-based health centers	Females up to age 25	X					X		979,000	1,033,164	n/a	n/a		n/a	
DPH	STD Program/Health Research Assoc./LAUSD	Students in the 7th and 8th grade from selected middle schools in areas with high teen pregnancy rates	X					X				954,527	954,527			
DPH (Substance Abuse Prevention & Control)	Shields for Families: Substance abuse treatment services; referrals to housing and may refer jobs for TAY; mentoring and referral to ancillary services	Ages 12-17; TAY 18-21; Court referred and self referred high risk youth/substance abuse	X	X				X	X	204,890	204,890	204,890	204,836			Y
DPH (Substance Abuse Prevention & Control)	Special Service for Groups: Substance abuse treatment services; referrals to housing and may refer jobs for TAY; mentoring and referral to ancillary services	Ages 12-17; TAY 18-21; Court referred and self referred high risk youth/substance abuse	X	X				X	X	399,000	399,000	399,000	399,000			Y
DPH (Substance Abuse Prevention & Control)	SPIRIT Family Services, Inc: Substance abuse treatment services; referrals to housing and may refer jobs for TAY; mentoring and referral to ancillary services	Ages 12-17; TAY 18-21; Court referred and self referred high risk youth/substance abuse	X	X				X	X	179,279	179,279	179,279	179,279			Y
DPH (Substance Abuse Prevention & Control)	Tarzana Treatment Center: Substance abuse treatment services; referrals to housing and may refer jobs for TAY; mentoring and referral to ancillary services	Residential Program - Ages 12-17; TAY 18-21; Court referred and self referred high risk youth/substance abuse	X	X		X		X	X	909,109	909,109	894,682	784,609			Y

AGENCY	PROGRAM	ELIGIBILITY REQUIREMENTS	ELIGIBLE SERVICE CATEGORY X (currently provide) ; O (could provide)				FUNDING SOURCE (S) FY 2009-10			BUDGET INFORMATION (\$)					BUDGET REQUIREMENTS	
			Health & Well-Being	Education/Workforce Readiness	Economic (jobs/inc, financial literacy)	Housing	State	Federal	Other	FY 2008-09 Budget	FY 2008-09 Actual	FY 2009-10 Budget	FY 2009-10 Projected	FY 2009-10 Unused Funds (N-M)	MOE/Match	Cap Allocation (Y/N)
DPH (Substance Abuse Prevention & Control)	Tarzana Treatment Center: Substance abuse treatment services; referrals to housing and may refer jobs for TAY; mentoring and referral to ancillary services	Ages 12-17; TAY 18-21; Court referred and self referred high risk youth/substance abuse	X	X				X	X	577,560	577,560	656,996	654,549			Y
Department of Public Social Services (DPSS)	Community Service Block Grant (CSBG) Youth Subsidized Employment	Must be: (1) Between 18 and 24 years of age; (2) A U.S. citizen or legal resident authorized to work in U.S.; (3) Have basic literacy skills; (4) Be job ready; (5) Be a Los Angeles County resident not living in the cities of Long Beach, Los Angeles, Pasadena, Duarte, Monrovia, Sierra Madre, Arcadia, nor in the unincorporated areas of Altadena. (ARRA funds, expire 9/30/10)		X	X			X		NA	NA	11,100,000	4,883,783		NA	Y
DPSS	ARRA Homeless Prevention and Rapid Re-Housing Program (HPRP)	Must be: between 18 and 24 years old, job ready (with no major employment barriers and able to accept an immediate job offer), homeless or at risk of becoming homeless and must prove that he/she is able to sustain housing without assistance.		X	X	X		X		NA	NA	622,000	45,148		NA	Y
ISD	Youth Career Development Program (for emancipated LA County foster youth)	Ages 18-24, Completion of State ILP Program (Independent Living), Pass DHR exam for Career Development Interns		X					X	44,600	21,093	41,000	17,674			
LAC Fire	Explorer Program	Ages 15-21	X	X			0	0	0	50,000	50,000	50,000	50,000		100% NCC	N/A
LAC Fire	Rescue Youth/District Attorney	Ages 12-14	X	X			0	0	0	N/A	N/A	N/A	N/A		N/A	N/A
LACOE	Career Education--WorkAbility I	Students enrolled in special education, ages 16-22		X				X		142,424	141,666	142,242	141,831			
LACOE	Career Education--Transition Partnership Program (TPP)	Students enrolled in special education, ages 16-22		X				X		370,002	363,788	370,002	369,455			
LACOE	Foster Youth Services (FYS)	Foster youth ages 4-21 in group home & foster care only (relative/kinship care FY are not eligible)		X			X			3,221,562	3,221,562	3,330,194	3,330,194			Y
Parks and Recreation	Various - Recreation, Grounds Maintenance, Facilities Maintenance (Crafts/Trades), Administration	Ages 16 to 24 100% Net County Cost (Budgeted Youth Workers are funded through the General Fund)	O	O	X				X	862,000	862,000	475,000	475,000		None	N

AGENCY	PROGRAM	ELIGIBILITY REQUIREMENTS	ELIGIBLE SERVICE CATEGORY X (currently provide) ; O (could provide)				FUNDING SOURCE (\$): FY 2009-10			BUDGET INFORMATION (\$)					BUDGET REQUIREMENTS	
			Health & Well-Being	Education/Workforce Readiness	Economic (jobs/inc, financial literacy)	Housing	State	Federal	Other	FY 2008-09 Budget	FY 2008-09 Actual	FY 2009-10 Budget	FY 2009-10 Projected	FY 2009-10 Unused Funds (N-M)	MOE/Match	Cap Allocation (Y/N)
Public Defender (PD)	CARE (Client Assessment, Referral, Evaluation) - Provides psycho-social assessments, treatment plans, and alternatives to juveniles in the justice system who exhibit serious mental health, developmental disability, and cognitive and learning deficit problems.	Juveniles in the justice system who exhibit serious mental health, developmental disability, and cognitive and learning deficit problems.														
			X	X	X	X		X		478,222	478,222	478,222	478,222		10% NCC	N
PD	DJJ (Division of Juvenile Justice) Unit	Public Defender Juvenile Division Client Confined in DJJ	X	X	X	X			X	431,000	431,000	454,000	454,000			N
PD	Juvenile Mental Health Court	Mentally Ill Juvenile Client of Public Defender	X	X	X	X	X			170,000	170,000	142,075	142,075			N
PD	Juvenile Representation	Client of Public Defender Juvenile Division	X	X	X	X				16,962,000	16,863,977	16,646,000	17,024,392			N
PD	Post Disposition Program	Probation Camp detainee referred by Probation Dept.														
			X	X	X	X				98,000	98,000	101,000	101,000			N
PD	RSVP (Retail Skills Vocational Program)	Probation Camp detainees														
			X	X	X			X		63,780	43,752	25,620	10,755			N
Probation	Baby and Me	Ages 15-18	X			X							82,790.10			
Probation	Behavior Mgt Program	Ages 12-18	X	X									341,559.92			
Probation	Camp Community Transition (Program)	Ages 14-20, formal probation	X	X	X	O	X	X	X	7,804,058	6,789,530	9,282,738	8,080,242			
Probation	Community Based Supervision (Program)	Ages 14-19, court or informal	X	X	O	O		X	X	5,720,000	5,376,800	5,885,000	5,531,900			
Probation	Day Reporting Center (DRC)	Males only, ages 18-25, high risk offender, convicted of the felony offense, void of weapons conviction on current offense, reside within the 2nd Supervisoral District, no registrable sex offenses, gang affiliation ok, but not required	X	X	X	X	X	O	O	1,856,745	1,491,101	3,508,899	2,778,024		0%	Y
Probation	Dual Supervision (Program)	Ages 14-19, court or informal	X	X	O	O		X	X	624,000	586,560	642,000	603,480			
Probation	Education Vouchers	Ages 18-21 year old, former foster youth	X	X									3,448,672			
Probation	Elite Family Unit	Ages 12-18	X	X	X	X							793,503			
Probation	Family Findings Program	Homeless foster youth ages 13-18	X				X	X	X			80,000	80,000			Y

AGENCY	PROGRAM	ELIGIBILITY REQUIREMENTS	ELIGIBLE SERVICE CATEGORY X (currently provide) ; O (could provide)				FUNDING SOURCE (S) FY 2009-10			BUDGET INFORMATION (\$)					BUDGET REQUIREMENTS	
			Health & Well-Being	Education/Workforce Readiness	Economic (Jobs/inc, financial literacy)	Housing	State	Federal	Other	FY 2008-09 Budget	FY 2008-09 Actual	FY 2009-10 Budget	FY 2009-10 Projected	FY 2009-10 Unused Funds (N-M)	MOE/Match	Cap Allocation (Y/N)
Probation	Family Resource Centers Program	Ages 12-18	X	X	X	X							248,370			
Probation	Functional Family Therapy	Ages 13-18 family reunification aftercare	X	X			X	X	X			2,300,000	2,300,000		EPSDT	Y
Probation	High-Risk/High-Need Employment (Service)	Ages 16-18, court/informal probation; at-risk youth		X	X		X			2,000,000		1,879,340				
Probation	Intensive Gang Supervision (Program)	Ages 14-20, formal probation	X	X	X	O	X			1,386,000	1,344,420	1,428,000	1,385,160			
Probation	Juvenile Day Reporting Center	Ages 14-18, court/informal probation (with some services to at-risk youth)	X	X	X	O			X			600,000	76,040			
Probation	Juvenile Justice Crime Prevention Act (JJCPA) After-School Enrichment (Program)	Ages 14-18, court/informal probation; at-risk youth	X	X	X	O	X			578,343	472,181	578,343	489,162			
Probation	Juvenile Justice Crime Prevention Act (JJCPA) Housing-Based (Program)	Ages 14-18, court/informal probation; at-risk youth	X	X	X	O	X			674,334	440,208	674,334	593,077			
Probation	Juvenile Justice Crime Prevention Act (JJCPA) School-Based (Program)	Ages 14-18, court/informal probation; at-risk youth	X	X	X	O	X	X	X	8,553,600	8,371,836	8,044,800	7,564,320			
Probation	Life Skills Training	Ages 14-20 current or prior suitable plcmnt	X	X	X	X	X	X				3,448,672	4,448,00			
Probation	Mentoring Program	Ages 14-17 current foster youth	X				X			100,000	100,000	100,000	100,000			
Probation	New Roads Camp Gonzales	Ages 14-18	X	X	X		X			400,000	400,000		400,000			Y
Probation	Operation Read	Ages 12-18		X									VOLUNTEER ONLY			
Probation	Operation Read (Service)	Ages 14-18, court/informal probation; at-risk youth		X					X	2,913,300	1,597,390	2,938,811	1,674,424			
Probation	Transitional Housing	Ages 18-21 prior suitable placement order	X	X	X	X	X	X				4,062,796	4,062,796			
Probation	Wraparound	Ages 12-18 Level 10 and about plcmnt	X	X	X	X	X	X	X			10,000,000	10,000,000			Y
Probation	Youth Development Services	Ages 16-21 current and former foster youth	X	X	X	X	X	X	X			13,716,966	13,716,966			Y
Public Library	Library Cards for Foster Children	Ages 0-17; children and youth in the Los Angeles County Department of Children and Family Services in current placement in out-of-home care	O	X	O				X	150	150	150	150		100%	N

AGENCY	PROGRAM	ELIGIBILITY REQUIREMENTS	ELIGIBLE SERVICE CATEGORY X (currently provide) ; O (could provide)				FUNDING SOURCE (\$) FY 2009-10			BUDGET INFORMATION (\$)					BUDGET REQUIREMENTS	
			Health & Well-Being	Education/Workforce Readiness	Economic (jobs/inc. financial literacy)	Housing	State	Federal	Other	FY 2008-09 Budget	FY 2008-09 Actual	FY 2009-10 Budget	FY 2009-10 Projected	FY 2009-10 Unused Funds (N-M)	MOE/ Match	Cap Allocation (Y/N)
Public Library	Library Cards for Probation Youth	Ages 8-17; residency in six (6) Los Angeles County Juvenile Halls	O	X	O				X	4,000	3,500	4,000	3,000		100%	N
Public Library	Live Homework Help	Ages 10-20; must have a County library card	O	X	O				X	467,000	467,000	476,000	476,000		100%	N
Public Library	Summer Reading Program	Ages 3-17	O	X					X	182,000	182,000	212,000	212,000		100%	N
Sheriff	The Youth Activities League (YAL) program: Offered at 16 youth centers throughout the County of Los Angeles. Operated by Deputy Sheriffs from the local patrol station, these YALs provide educational tutoring, computer training, cultural field trips, sports activities, and character building for "at-risk" children ages 8-17. Youth participants enrolled in this program are exposed to positive relationships with deputies, and find a sense of belonging with other youth participants their age. This after-school program offers a safe environment for young people during the hours of the day when most juvenile crime is committed (3-7 p.m.). Approximately 5,000 children from a variety of communities are serviced daily through this program.	Ages 8-17	X	X					X	701,007	701,007	841,069	841,069		100%	N
Sheriff	Vital Intervention and Directional Alternatives (VIDA): A cognitive behavior based re-directional program for male and female youth who have been assessed with a medium to high recidivism risk. VIDA focuses on several issues: healthy living, academic and vocational achievement, truancy reduction, increased literacy, work force preparation, improving parental relationships, and preventing substance abuse. VIDA works with the Probation Department, juvenile courts, various school districts, and a wide range of CBOs to increase accountability and provide services. The program requires youth to attend 16-weeks (160 hours) of various educational courses and training, while their parents are required to attend 32 hours of parenting classes. The program is funded via an enrollment fee of \$75 and is supported by the Sheriff's Youth Foundation. VIDA holds classes at eight sites throughout the County for approximately 600 to 700 families per year.	Ages 11 to 17-1/2	X	X	X				X	52,500	52,500	52,500	52,500		100% IWF	N

AGENCY	PROGRAM	ELIGIBILITY REQUIREMENTS	ELIGIBLE SERVICE CATEGORY X (currently provide) ; O (could provide)				FUNDING SOURCE(S) FY 2009-10			BUDGET INFORMATION (\$)					BUDGET REQUIREMENTS	
			Health & Well-Being	Education/ Workforce Readiness	Economic (jobs/inc, financial literacy)	Housing	State	Federal	Other	FY 2008-09 Budget	FY 2008-09 Actual	FY 2009-10 Budget	FY 2009-10 Projected	FY 2009-10 Unused Funds (N-M)	MOE/ Match	Cap Allocation (Y/N)
Sheriff/ Offender Services Bureau (OSB)	The OSB is comprised of five units which are the Business Management Unit (BMU), Community Transition Unit (CTU), Inmate Programs Unit (IPU), the Education Based Incarceration Unit (EBI), and the Jail Enterprise Unit (JEU). While each of these units operate in distinct areas of expertise, the services provided by these units are collectively aimed to meet the needs of inmates who seek to leave gang life, face drug and alcohol addiction issues, have educational needs, seek spiritual counseling, face a life battling HIV, require job skills, and need housing upon release. OSB is funded by the Inmate Welfare Fund and provides a mechanism through which this Department continues to strive to achieve successful re-entry into society for Los Angeles County inmates, reducing recidivism, reducing incidents of jail violence, and increasing public safety. These services are available to all inmates in custody, including those between 18 and 24 years.	The LA County Jail primarily houses adult male and female inmates. The Offender Services Bureau is committed to making these services available to all inmates in custody, including those between the ages of 18 and 24.	X	X	O	X			X	25,029,260	25,029,260	51,971,890	51,971,890			

Endnotes:

- (1a) TAY is an eligible special needs population in the special needs set-aside for housing development, but there is no specific allocation for TAY
- (1b) Projects serving TAY are eligible for capital funding (CDC) and services funding (LAHSA) through ESF, but there is not a TAY-specific allocation
- (1c) Home funds can be used for TAY housing, but there is no set-aside allocation
- (1d) HHPF Program is multiple-year. Contracts started in FY 08-09 and are funded for 3 years. The projected expenditures represent actual expenditure to date.
- (1e) These projects serve various age groups and population. Service not limited to exclusively to TAY but agency has reported TAY being served.
- (2a) For Medical Hub Clinics, budget listed is Medical Hub "Expansion Services" budget only. There are some Medical Hub costs included in other budgets.
- (3a) Offers HIV testing services serving youth 12 and over, but there are no specific programs targeting youth.
- (3b) OAPP is unable to determine how many youth are served per agency and is not able to estimate a cumulative budget.